

# Digital Transformation Toolkit

# Why Digital?





The digital natives of today's generation want every facet of their interactions re-imagined, simplified and personalized. Most organizations realize that they cannot ignore this transformation.

As we see it, there are three underlying factors fueling this digital transformation.

#### **COMPLEX INTERACTION JOURNEYS**

Customer journeys are becoming extremely complex. A customer can interact with you on your website, Facebook page, Twitter, email, and third party eCommerce channel in addition to face-to-face channels, contact centers and other traditional channels.

A customer navigates through a minimum of three channels before initiating a purchase. Even in B2B channels almost 50% buyers access eight or more pieces of digital content before initiating a sales call.

### PROLIFERATION OF TOOLS AND TECHNOLOGIES

The volume and pace of technology and device innovation is already unprecedented. The importance of technology is not solely a function of technology itself, but rather what it empowers people to do and how it alters the human experience.

#### **DELUGE OF DIGITAL DATA**

The most important asset created by this digital landscape is a by-product of itself, that is data – structured, unstructured, and streaming. This huge gold mine of customer behavior data bridges the gap between customer expectation and the ability to engage with them in a contextual, relevant, and meaningful way.



# Customer Digital Transformation...

#### Transformation... Brand Burberry - Reimagining an age-old British coat brand into a hottest selling name **Brand** for millennials. **Engagement** NikeID – Developing a service to design and order personalized shoes. **Digital Leaders Experience Engagement** @ Work Experience Starbucks – Engaging customers via a digital ecosystem at its digital experience center. **Products &** Services **Products & Services** Domino's Pizza - Developed several innovative ordering platforms driving 65% sales via digital channels.



# ...through the eyes of Nagarro

Digital leaders have discovered that being digital is not about being technology-led.

# Engaging through delightful and personalized omnichannel experience

Inevitability of delivering a unified experience across channels as customers expect this as a bare minimum.

## Optimizing digital marketing strategy and ROI via data-driven insights

Leveraging analytics across the marketing lifecycle - from strategic planning to executional effectiveness.

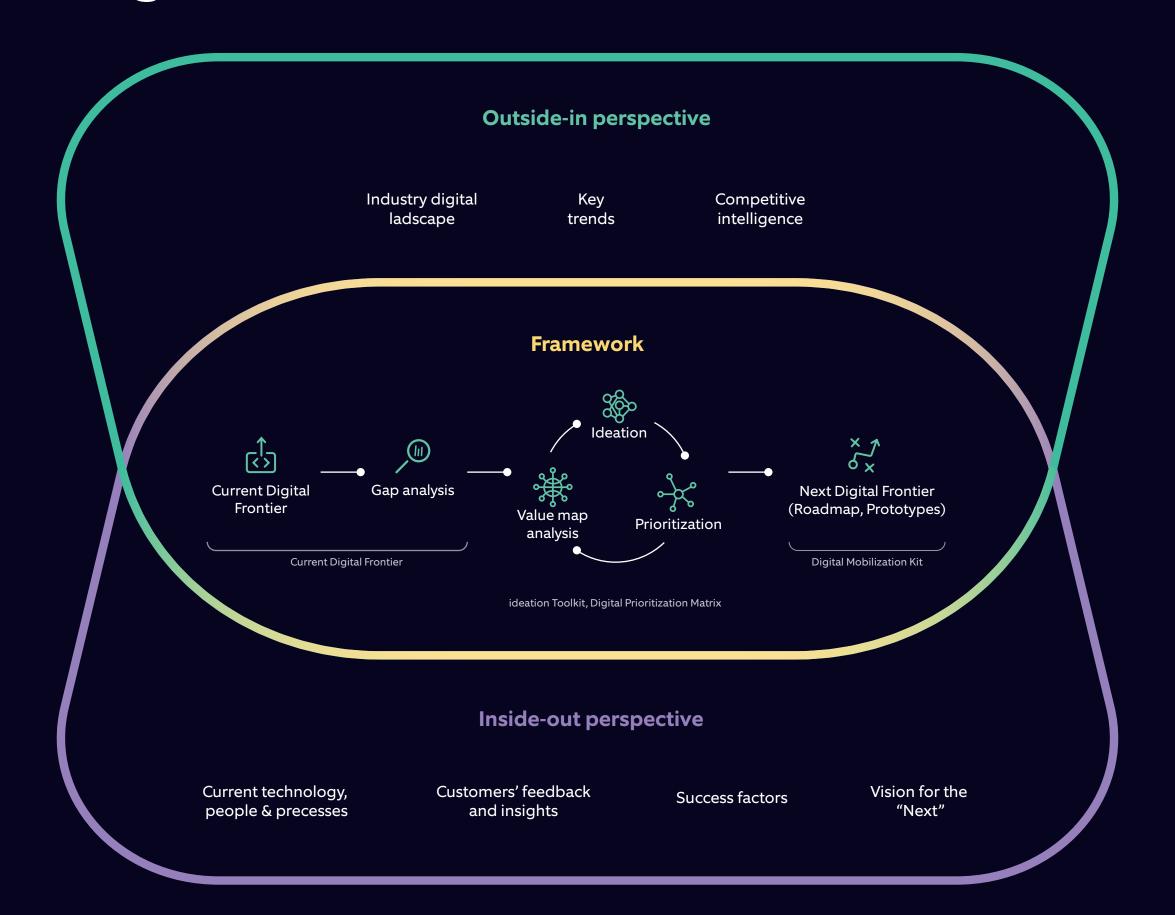
# Transforming the enterprise core to drive the next round of business growth

Cloud, IoT, and Al are enabling modular intelligent platforms. Enterprise modernization is a critical part of the digital vision.

Every organization has its own digital frontier, and their transformation journey is unique.



# Customer digital transformation framework





# Customer Digital Maturity Model

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Building blocks of customer focused digital transformation

Foundation

Developing

Advanced

Customer Experience & Engagement

Backend, Enterprise

	Omnichannel	Digital channels – web, mobile	Multi-channel independent touchpoints	Integrated omnichannel, unified experience
	Experience	Customer identification across channels	Predict, optimize interaction	Continuum of relevant experiences
	Personalization	Basic, segmentation-driven	Hyper, relevant and real-time	Personalization as a service
	Marketing	Digital marketing	Data driven planning, recommendation and targeting	Omnichannel integtated marketing
	Analytics	Digital channel performance tracking	Campaign optimization. predictive analytics	Marketing mix optimization. prescriptive analytics
	Digital Content Management	Centralized storage and management	Integrated marketing, headless content APIs	Omnichannel integration

## **Digital Ideation Toolkit**

#### **Immerse**



#### Role play

- Assume the role of the user
- Think about the user interactions
- Ask lots of what/how/why questions



#### Love & Wow

- List motivations of the user
- Think about what the user would love
- Think about what will disappoint the user



#### Playback

- Play back the notes to the team
- Take feedback on the notes from the team

#### **Define**



#### Catalog

- Catalog findings –
   Reflect on the user's needs in your own way
- Define what the user needs



#### **Problem**

- Form problem statement –
   Write down what this problem means to the user
- Articulate the insights gained



#### Replay

- Replay the problem statement play back the problem statement to the team
- Observe the team's reaction to the playback

#### **Ideate**



#### Sketch

- No written text, just
   10 -15 sketches
- Explore the possibilities but don't look for the right answers



#### **Feedback**

- Share the solution sketches and collect feedback
- It is OK if the team doesn't like any of the sketches



#### Solution

- See which ideas worked and which didn't
- Reuse the learning from all previous steps
- Create the final solution sketch



## **Digital Prioritization Matrix**

Digital transformation can be an overwhelming journey and is not for the faint-hearted. With prioritization and meticulous planning, digital leaders can ensure value generation and success in achieving their envisioned digital frontier.

#### **How to use the Prioritization Matrix:**

- Estimate the business impact of each initiative based on criteria like customer acquisition growth, revenue growth, cost reduction, or cost avoidance. This metric represents the y-axis on the prioritization matrix.
- Estimate the ease of implementation of each initiative, based on criteria like resources needed technology requirements, or project timeline. This metric represents the x-axis on the prioritization matrix
- Estimate ballpark investment required for implementation of each initiative. This metric represents the size of the bubble.







# **Digital Mobilization Toolkit**

Business Case	Roadmap	Rapid Prototyping
Business value driven discussion of digital transformation ideas	Value, cost, and timelines driven implementation roadmap for key initiatives	Visual demo to show the story to management, investors, and key stakeholders.
<ul> <li>Initial set-up of a business case model for baselining and tracking.</li> <li>Selecting the best combination of value-add based on feasibility of execution.</li> <li>Enabling responses to two critical questions: <ul> <li>How much value will this project create?</li> <li>How long will the project take to implement?</li> </ul> </li> </ul>	<ul> <li>Setting-up baseline implementation roadmap to be refined based on modified priorities and progress.</li> <li>Sequencing of projects for implementation with tentative timelints-lased on priorities, interdependencies, and resource constraints.</li> </ul>	<ul> <li>Structuring pilot scope definition on request including project charter.</li> <li>Generating an expert-driven roadmap implementation effort and project plan for the first phase.</li> </ul>





