

Q2 '26 earnings call





Disclaimer

The information contained in this document is provided as of the date of its publication and is subject to change without notice. This presentation contains preliminary figures and forward-looking statements. Forward-looking statements may be identified by words such as “expect”, “forecast”, “anticipate”, “intend”, “plan”, “believe”, “seek”, “estimate”, “will”, “target” or words of similar meaning. These statements are based on the current views, expectations, assumptions and information of the management of Nagarro, of which many are beyond Nagarro’s control. Forward-looking statements involve known and unknown risks and uncertainties, and therefore actual results, performance or events may differ materially from those described in such statements due to, among other things, changes in the general economic and competitive environment, risks associated with capital markets, currency exchange rate fluctuations, changes in international and national laws and regulations, in particular with respect to tax laws and regulations, and other factors. All forward-looking statements only speak as of the date when they were made and Nagarro does not undertake any obligation to update any of the forward-looking statements.

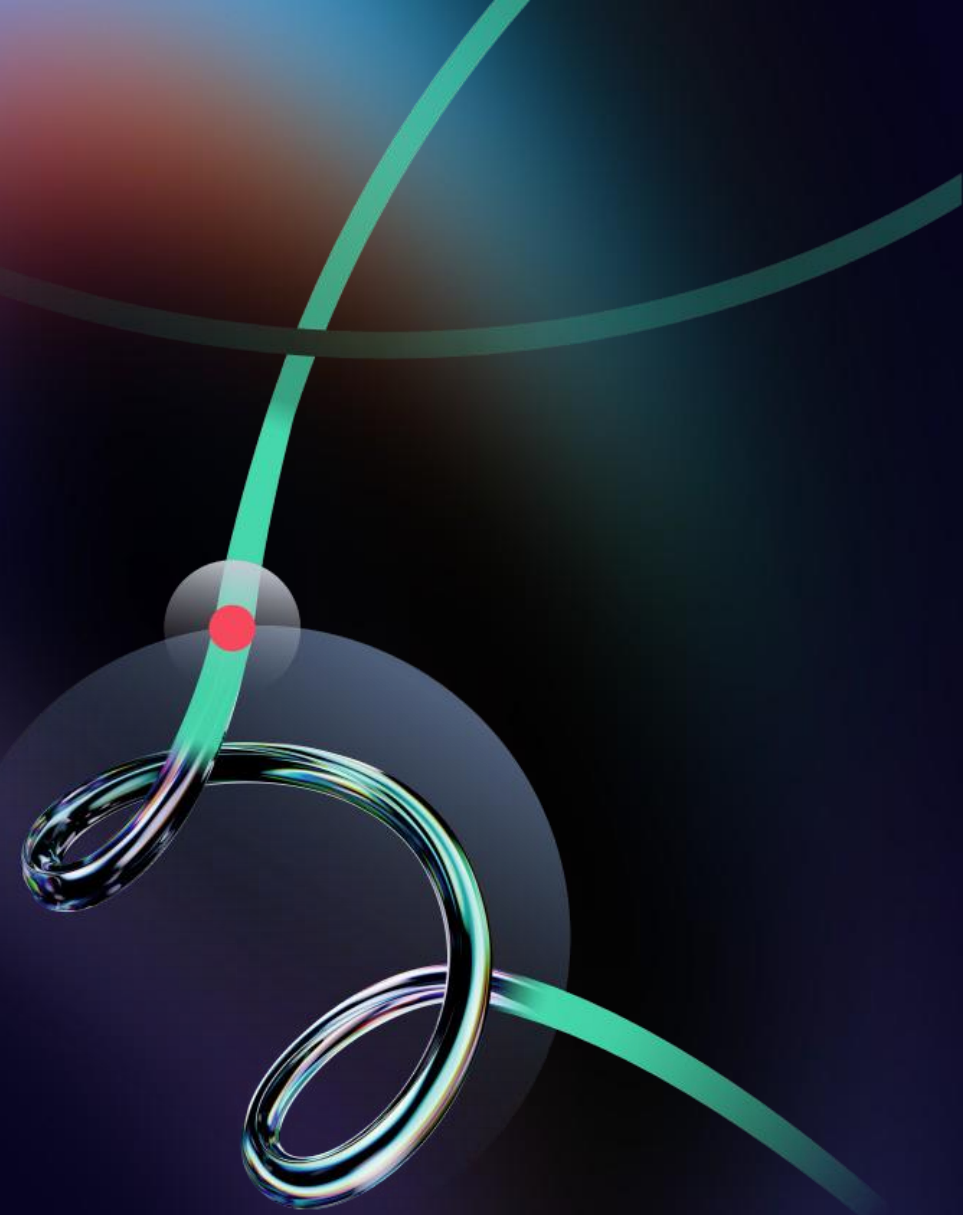
The figures presented for Q2 & 6M 2026 are unaudited.

Gross profit, gross margin, adjusted EBITDA and adjusted EBITDA margin are non-IFRS/non-GAAP financial measures. These and other non-IFRS/non-GAAP financial measures may not be comparable to similarly titled measures presented by other companies, nor should they be construed as an alternative to other financial measures determined in accordance with IFRS or other GAAP. You are cautioned not to place undue reliance on any non-IFRS/non-GAAP financial measures included herein. Please find further explanations regarding our financial key performance indicators in chapter “Section A – II. Fundamental information about the group” in the Company’s 2025 Annual Report. These documents are available at the following link: <https://www.nagarro.com/en/investor-relations/financial-reports-and-publications>.

Due to rounding, numbers presented in this and other documents may not add up precisely to the totals provided and percentages may not precisely reflect the absolute figures to which they refer.



Engineering Intelligence





Q2 highlights

- **Persistent and Nagarro sign Business Combination Agreement to form the Persistent – Nagarro Group, a global leader in AI-led digital engineering**
- Quarterly NPS reached an all-time high of 70
- Named the global ISG CX Star Performer for 2026 among midsize digital engineering service providers, earning the highest customer satisfaction scores
- Signed on many prestigious new clients across the world

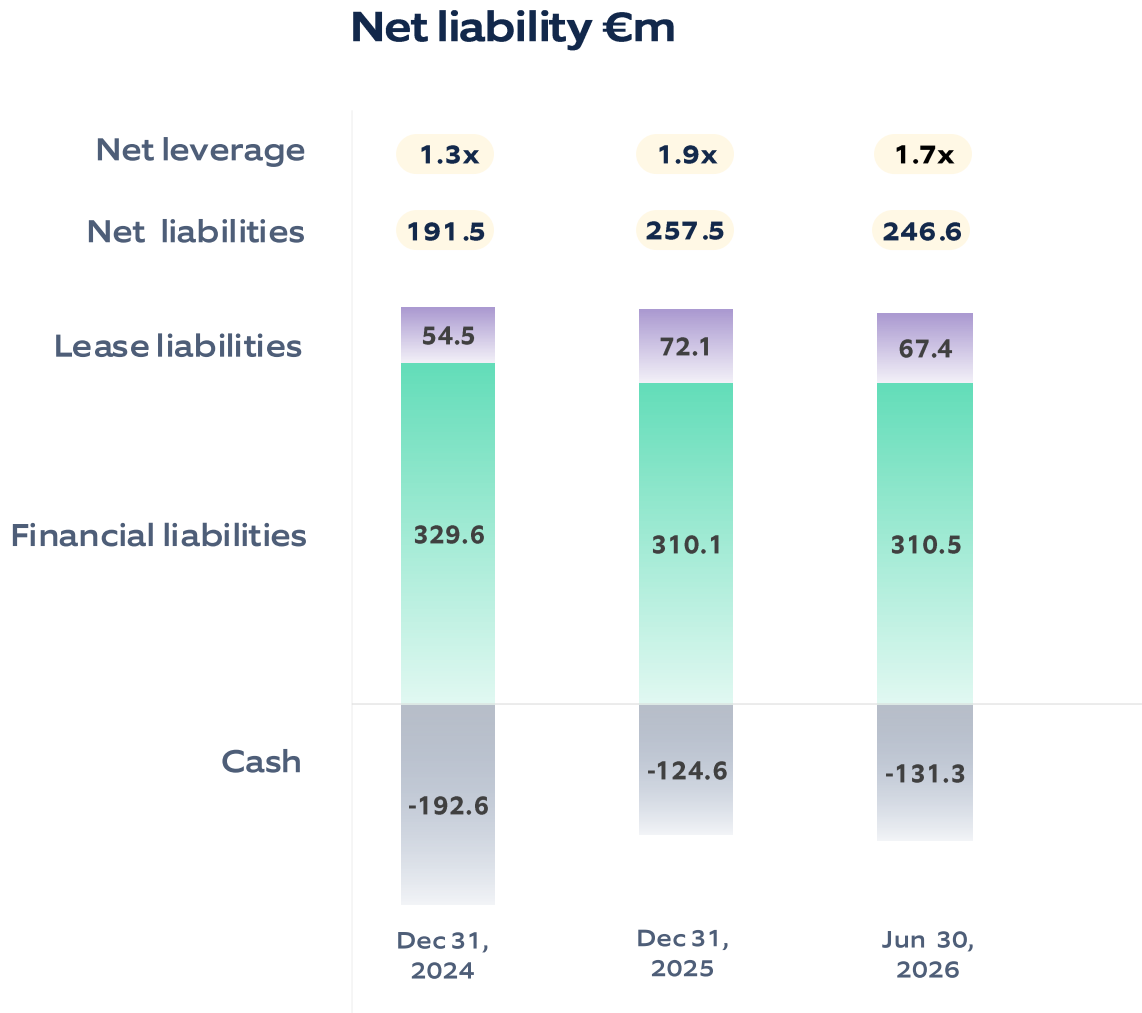


Q2 2026, by the numbers

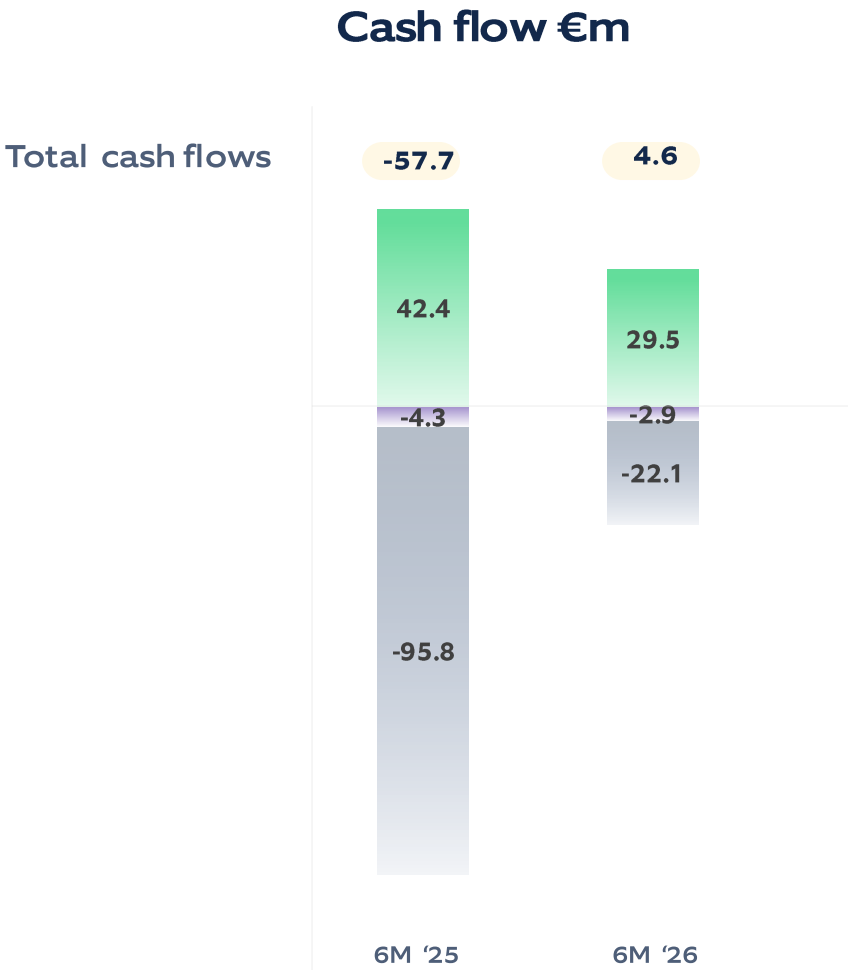
€252m revenue	2% YoY revenue growth in constant currency	0.2% YoY revenue growth in Eur	32.4% gross margin	15.0% adjusted EBITDA margin
Industries' YoY growth range		Geographical YoY growth range		
7% Mgmt. Consulting & Business Information	-24% Horizontal Tech	3% North America	-4% Rest of Europe	16% Top 5 client revenue
€131m cash balance	184 > € 1m accounts	93.2% CSAT	70 NPS	



Maintaining a healthy net leverage ratio



Net leverage is calculated as net liabilities divided by LTM Adjusted EBITDA



Net cash flow from operating activities Net cash flow from investing activities Net cash flow from financing activities

Q&A

